

Period Range	1993-2015	1993	1994	1995	1996
Numer of Companies:	3.00				
Name of Company 1	McDonald's				
Name of Company 2	Ruby Tuesday's				
Name of Company 3	Wendy's				
TR Company 1		7,408,000,000	8,321,000,000	9,795,000,000	10,687,000,000
Net Earnings Company 1		1,083,000,000	1,224,000,000	1,427,000,000	1,573,000,000
TC Company 1		6,325,000,000	7,097,000,000	8,368,000,000	9,114,000,000
Employees Company 1		167,000	183,000	212,000	237,000
TR Company 1 / employees	49915.029	44,359	45,470	46,203	45,093
TC Company 1 / employees	42102.184	37,874	38,781	39,472	38,456
Net Earnings / TR Company 1	0.151	0.146	0.147	0.146	0.147
Net Earnings / employees Company 1	7812.84	6485.03	6688.52	6731.13	6637.13
TR Company 2		1,099,845,000	1,213,389,000	1,035,089,000	620,134,000
Net Earnings Company 2		37,975,000	44,684,000	62,171,000	-2,884,000
TC Company 2		1,061,870,000	1,168,705,000	972,918,000	623,018,000
Employees Company 2		33,000	34,500	36,000	24,800
TR Company 2 / employees	30909.349	33,329	35,171	28,752	25,005
TC Company 2 / employees	29864.771	32,178	33,876	27,026	25,122
Net Earnings / TR Company 2	0.036	0.035	0.037	0.060	-0.005
Net Earnings / employees Company 2	1044.58	1150.76	1295.19	1726.97	-116.29
TR Company 3		1,058,274,000	1,022,671,000	1,142,011,000	928,185,000
Net Earnings Company 3		-59,978,000	-8,109,000	-36,994,000	-13,901,000
TC Company 3		1,118,252,000	1,030,780,000	1,179,005,000	942,086,000
Employees Company 3		14,100	11,250	10,275	8,650
TR Company 3 / employees	91327.307	75,055	90,904	111,145	107,305
TC Company 3 / employees	91168.673	79,309	91,625	114,745	108,912
Net Earnings / TR Company 3	0.002	-0.057	-0.008	-0.032	-0.015
Net Earnings / employees Company 3	158.63	-4253.76	-720.80	-3600.39	-1607.05
TR Average		3,208,699,000	3,521,723,000	4,003,031,333	4,083,073,333
TC Average		2,835,040,667	3,098,828,333	3,506,641,000	3,559,701,333
TC/TR Average	0.864	0.884	0.880	0.876	0.872
TR/TC Average	1.159	1.132	1.136	1.142	1.147
kR Company 1	2.673	2.309	2.363	2.447	2.617
kC Company 1	2.627	2.231	2.290	2.386	2.560
kR/kC Company1	1.018	1.035	1.032	1.025	1.022
kR Company 2	0.194	0.388	0.392	0.295	0.174

kC Company 2	0.186	0.375	0.377	0.277	0.175
kR/kC Company 2	1.040	1.036	1.038	1.064	0.995
kR Company 3	0.157	0.330	0.290	0.285	0.227
kC Company 3	0.187	0.394	0.333	0.336	0.265
kR/kC Company 3	0.871	0.836	0.873	0.849	0.859

Note: Company 3 had extraordinary income in 2000 and 2001--these have been taken out.

1997	1998	1999	2000	2001	2002	2003	2004
11,409,000,000	12,421,000,000	13,259,000,000	14,172,000,000	14,738,000,000	15,201,000,000	16,825,000,000	18,594,000,000
1,642,000,000	1,550,000,000	1,948,000,000	1,977,000,000	1,637,000,000	893,000,000	1,471,000,000	2,279,000,000
9,767,000,000	10,871,000,000	11,311,000,000	12,195,000,000	13,101,000,000	14,308,000,000	15,354,000,000	16,315,000,000
267,000	284,000	314,000	364,000	395,000	413,000	418,000	438,000
42,730	43,736	42,226	38,934	37,311	36,806	40,251	42,452
36,581	38,278	36,022	33,503	33,167	34,644	36,732	37,249
0.144	0.125	0.147	0.140	0.111	0.059	0.087	0.123
6149.81	5457.75	6203.82	5431.32	4144.30	2162.23	3519.14	5203.20
655,407,000	711,420,000	722,338,000	797,495,000	789,634,000	833,181,000	913,784,000	1,041,359,000
25,045,000	29,080,000	36,514,000	36,540,000	59,239,000	58,218,000	88,484,000	110,009,000
630,362,000	682,340,000	685,824,000	760,955,000	730,395,000	774,963,000	825,300,000	931,350,000
24,400	24,200	27,200	28,400	28,500	31,400	33,800	37,000
26,861	29,398	26,557	28,081	27,706	26,534	27,035	28,145
25,835	28,196	25,214	26,794	25,628	24,680	24,417	25,172
0.038	0.041	0.051	0.046	0.075	0.070	0.097	0.106
1026.43	1201.65	1342.43	1286.62	2078.56	1854.08	2617.87	2973.22
152,601,000	88,964,000	102,161,000	87,450,000	92,823,000	97,782,000	293,620,000	328,579,000
-3,616,000	14,636,000	10,124,000	-10,157,000	8,966,000	1,343,000	-10,838,000	13,941,000
156,217,000	74,328,000	92,037,000	97,607,000	83,857,000	96,439,000	304,458,000	314,638,000
2,000	1,880	1,194	216	231	5,030	5,091	5,360
76,301	47,321	85,562	404,861	401,831	19,440	57,674	61,302
78,109	39,536	77,083	451,884	363,017	19,173	59,803	58,701
-0.024	0.165	0.099	-0.116	0.097	0.014	-0.037	0.042
-1808.00	7785.11	8479.06	-47023.15	38813.85	267.00	-2128.85	2600.93
4,073,541,333	4,402,249,333	4,691,125,000	5,022,367,333	5,203,830,333	5,376,873,333	6,014,414,000	6,649,999,000
3,517,859,667	3,875,889,333	4,029,620,333	4,351,187,333	4,638,417,333	5,059,800,667	5,494,586,000	5,853,662,667
0.864	0.880	0.859	0.866	0.891	0.941	0.914	0.880
1.158	1.136	1.164	1.154	1.122	1.063	1.095	1.136
2.801	2.822	2.826	2.822	2.832	2.827	2.797	2.796
2.776	2.805	2.807	2.803	2.824	2.828	2.794	2.787
1.009	1.006	1.007	1.007	1.003	1.000	1.001	1.003
0.186	0.184	0.179	0.183	0.170	0.165	0.166	0.178

0.179	0.176	0.170	0.175	0.157	0.153	0.150	0.159
1.040	1.043	1.053	1.048	1.081	1.075	1.107	1.118
0.037	0.020	0.022	0.017	0.018	0.018	0.049	0.049
0.044	0.019	0.023	0.022	0.018	0.019	0.055	0.054
0.844	1.054	0.953	0.776	0.987	0.954	0.881	0.919

2005	2006	2007	2008	2009	2010	2011	2012
19,832,000,000	20,895,000,000	22,787,000,000	23,522,000,000	22,745,000,000	24,075,000,000	27,006,000,000	27,567,000,000
2,602,000,000	3,544,000,000	2,395,000,000	4,313,000,000	4,551,000,000	4,946,000,000	5,503,000,000	5,465,000,000
17,230,000,000	17,351,000,000	20,392,000,000	19,209,000,000	18,194,000,000	19,129,000,000	21,503,000,000	22,102,000,000
447,000	465,000	390,000	400,000	385,000	400,000	420,000	440,000
44,367	44,935	58,428	58,805	59,078	60,188	64,300	62,652
38,546	37,314	52,287	48,023	47,257	47,823	51,198	50,232
0.131	0.170	0.105	0.183	0.200	0.205	0.204	0.198
5821.03	7621.51	6141.03	10782.50	11820.78	12365.00	13102.38	12420.45
1,110,294,000	1,306,240,000	1,410,227,000	1,360,304,000	1,248,556,000	1,194,796,000	1,265,162,000	1,325,836,000
102,298,000	100,977,000	91,668,000	26,377,000	-17,918,000	45,344	46,878,000	-188,000
1,007,996,000	1,205,263,000	1,318,559,000	1,333,927,000	1,266,474,000	1,194,750,656	1,218,284,000	1,326,024,000
39,500	38,900	40,000	47,800	36,700	35,200	40,500	36,300
28,109	33,579	35,256	28,458	34,021	33,943	31,239	36,524
25,519	30,984	32,964	27,906	34,509	33,942	30,081	36,530
0.092	0.077	0.065	0.019	-0.014	0.000	0.037	0.000
2589.82	2595.81	2291.70	551.82	-488.23	1.29	1157.48	-5.18
727,334,000	1,243,278,000	1,263,717,000	1,822,800,000	2,437,095,000	2,375,439,000	2,431,358,000	2,505,200,000
3,285,000	-129,000	16,081,000	-479,800,000	-5,062,000	-4,325,000	9,875,000	7,100,000
724,049,000	1,243,407,000	1,247,636,000	2,302,600,000	2,442,157,000	2,379,764,000	2,421,483,000	2,498,100,000
25,203	24,372	26,605	70,000	67,500	64,100	42,800	44,000
28,859	51,013	47,499	26,040	36,105	37,058	56,807	56,936
28,729	51,018	46,895	32,894	36,180	37,126	56,577	56,775
0.005	0.000	0.013	-0.263	-0.002	-0.002	0.004	0.003
130.34	-5.29	604.44	-6854.29	-74.99	-67.47	230.72	161.36
7,222,114,333	7,814,882,333	8,481,621,000	9,061,634,667	8,811,904,333	9,216,520,000	10,230,881,667	10,463,645,333
6,320,681,667	6,599,890,000	7,652,731,667	7,615,175,667	7,300,877,000	7,567,838,219	8,380,922,333	8,642,041,333
0.875	0.845	0.902	0.840	0.829	0.821	0.819	0.826
1.143	1.184	1.108	1.190	1.207	1.218	1.221	1.211
2.746	2.674	2.687	2.596	2.581	2.612	2.640	2.635
2.726	2.629	2.665	2.522	2.492	2.528	2.566	2.557
1.007	1.017	1.008	1.029	1.036	1.033	1.029	1.030
0.176	0.198	0.184	0.179	0.171	0.158	0.151	0.153

0.159	0.183	0.172	0.175	0.173	0.158	0.145	0.153
1.101	1.084	1.070	1.020	0.986	1.000	1.038	1.000
0.101	0.159	0.149	0.201	0.277	0.258	0.238	0.239
0.115	0.188	0.163	0.302	0.335	0.314	0.289	0.289
0.879	0.844	0.914	0.665	0.827	0.820	0.823	0.828

2013	2014	2015
28,106,000,000	27,441,000,000	25,413,000,000
5,586,000,000	4,758,000,000	4,529,000,000
22,520,000,000	22,683,000,000	20,884,000,000
440,000	420,000	420,000
63,877	65,336	60,507
51,182	54,007	49,724
0.199	0.173	0.178
12695.45	11328.57	10783.33
1,251,487,000	1,168,746,000	1,126,566,000
-36,101,000	-64,301,000	-3,194,000
1,287,588,000	1,233,047,000	1,129,760,000
34,100	33,000	32,100
36,700	35,417	35,096
37,759	37,365	35,195
-0.029	-0.055	-0.003
-1058.68	-1948.52	-99.50
2,487,400,000	2,061,100,000	1,870,300,000
45,500,000	121,400,000	161,100,000
2,441,900,000	1,939,700,000	1,709,200,000
37,000	31,200	21,200
67,227	66,061	88,222
65,997	62,170	80,623
0.018	0.059	0.086
1229.73	3891.03	7599.06
10,599,795,667	10,183,148,667	9,416,255,333
8,749,829,333	8,618,582,333	7,907,653,333
0.825	0.846	0.840
1.211	1.182	1.191
2.652	2.695	2.699
2.574	2.632	2.641
1.030	1.024	1.022
0.143	0.136	0.142

0.147	0.143	0.143
0.972	0.948	0.997
0.235	0.202	0.199
0.279	0.225	0.216
0.841	0.899	0.919